

Research & Planning

Anti-Gang Initiatives Survey Report

Working Document

Prepared for the
Criminal Justice Commission

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Acknowledgment

The Criminal Justice Commission and its staff would like to thank all of the law enforcement and criminal justice agencies who responded to our survey. We understand that without your support, completing these types of reports would not be possible. Thank you.

Introduction

During the November 2007 Annual Planning Meeting, the Criminal Justice Commission directed staff to undertake a comprehensive review of all efforts currently underway to combat gangs in Palm Beach County. This request stems from a general discussion concerning the county's effort and potential need to further expand coordination and to balance enforcement and prevention. In particular, it was argued that the review may help reduce possible duplication of effort, inform both citizens and policymakers, and help front line workers (e.g., law enforcement) share information. This brief paper is intended to inform the Commission's discussion. Its content describes the method used to complete the review and its findings. The paper also contains a recommendation based on the feedback received from a draft matrix describing various agencies and programs aimed at combating gangs in Palm Beach County (see attached matrix).

Method

Gauging the level of response to gang related crime in Palm Beach County is as challenging as defining "gangs" and measuring "gang related activity." The Senior Criminal Justice Analyst, responsible for the Law Enforcement Planning Council, prepared a cover letter and one-page survey to collect data from the County's law enforcement, courts systems, and corrections community. The method focused on the four pillars of the criminal justice system: crime prevention, law enforcement, courts, and corrections.

The Senior Criminal Justice Analyst distributed the cover letter and one-page survey to 41 law enforcement and criminal justice agencies in Palm Beach County. From the 41 surveys distributed, 26 agencies responded – accounting for a 63% response rate. In addition to the law enforcement survey, members of the Court System Task Force and Corrections Task Force were asked to identify and describe court or correction initiatives aimed at combating gang related crime. The Criminal Justice Manager, Criminal Justice Commission, also itemized various programs or strategies used in the County that may help alleviate the gang problem. Readers should understand that some approaches may be directly identified as an anti-gang initiative (i.e., Gang Busters), while others take a less targeted approach by addressing the general causes of social ills and structural factors (i.e., Families First) that espouse criminal behavior and delinquency. Lastly, we should point out that the cover letter does not offer a definition

of “gang”¹ or “gang related activity”; however, it invites respondents to be inclusive and identify “programs beyond the reduction of gang violence.”

The survey and data collection period was conducted between February and March, 2008. The draft matrix was distributed to the Criminal Justice Commission, June 2008 with a request for comments and feedback. Finally, the findings below are based on the completed surveys and data collected by staff; therefore, readers are welcome to submit new programs or updates to staff at cjcrpu@pbcgov.org attention anti-gang initiatives survey.

Findings

Although our survey method mirrored the four pillars of the criminal justice system: crime prevention, law enforcement, courts, and corrections; the data suggest that Palm Beach County’s approach to combating “gangs” goes beyond this rigid vision of the criminal justice system. Instead, the data show that government agencies and others are working across traditional boundaries to help coordinate and enhance the county’s efforts against “gangs” and “gang related activity”. The following findings are presented in random order reflecting the various strategies and approaches rather than any one particular criminal justice agency. The complete matrix can be found in the appendix of this report; which attributes the various initiatives and programs to specific agencies.

Community Outreach

The data suggest that many of the local law enforcement survey participants conduct community outreach initiatives to engage citizens and young people in a positive setting. These initiatives provide an opportunity to build relationships with the community and especially young people. Police Athletic Leagues (PAL), Police Explorers, Gang Buster Super Hero Cartoons, Midnight Basketball league, and Kids and Cops are often highlighted as examples. In addition to building relationships with the community, these programs also educate the community about the dangers of the “gang life style”, to recognize gang activity such as the illicit narcotics trade. While

¹ 874.03 (1) "Criminal gang" means a formal or informal ongoing organization, association, or group that has as one of its primary activities the commission of criminal or delinquent acts, and that consists of three or more persons who have a common name or common identifying signs, colors, or symbols, including, but not limited to, terrorist organizations and hate groups. Florida Statute: Criminal Gang Enforcement and Prevention

community outreach initiatives may not specifically target gangs, they are a vital aspect of building positive relationships with young people through mentoring and providing positive role models. The desired outcome being that young people make choices that reject criminal careers and live as law abiding citizens.

Gang graffiti eradication programs are part of the community outreach strategy. These programs improve the outlook of the community and may help reduce fear and intimidation of knowing that gangs are operating in a specific community. Furthermore, graffiti eradication programs attempt to reduce gang communication and "tagging". Understanding the nature of gang graffiti is vital to identifying gangs, their members, and helping to investigate and prosecute gang related crime.

Recognizing that offenders are eventually released into the community, some law enforcement agencies are working closely with the community to help newly released offenders re-integrate back into the local community. Helping this population find employment, access social assistance, drug abuse counseling and other community resources provides alternatives to criminal careers or joining gangs or organized groups.

Intervention

Local law enforcement initiatives also target youth that may be more at risk of engaging in delinquent or criminal behavior. For example, some local law enforcement agencies focus on school based programs, such as Truancy Interdiction Programs (TIPS), Drug Abuse Resistance Education (DARE), and Gang Resistance Education and Training (GREAT). The objectives of these programs are to provide positive re-enforcement and positive role models, provide alternatives for disadvantaged youth and promote education, and encourage youth to stay crime free. Other local law enforcement programs divert first time offenders from the formal juvenile justice system.

Suppression

Suppressing gangs and gang related activity are based on intelligence gathering and information sharing. This information is used to develop joint operations to disrupt and dismantle gangs and incarcerate gang members for extensive periods of time. Typically, the suppression model relies on federal, state, county and municipal law enforcement to work together. The following strategies and programs were noted extensively in the completed surveys.

Most local law enforcement agencies gather criminal intelligence in order to identify gangs and gang members operating in their communities. Some of this information is collected and shared using federal, state, and countywide systems (e.g. Law Enforcement Exchange system, National Gang Intelligence Center, and Corrections Intelligence). Information is also shared on fugitives across the country and statewide, with the support of the Florida Department of Law Enforcement.

Law enforcement, prosecutors, and corrections respondents noted the existence of specialized units dedicated in whole or in part to disrupt and dismantle gangs and gang related activities. The Violent Crimes Task Force (VCTF) led by the Palm Beach County Sheriff's Office is a multi-agency task force that includes federal, state, county and local law enforcement to monitor and investigate violent crimes across the county. The Task Force includes 17 law enforcement agencies as well as the 15th Judicial Circuit State Attorney. The inclusion of the State Attorney's Office reflects a strategy at the federal and state level (Office of the Statewide Prosecutor) where dedicated prosecutors work with law enforcement to provide advice on active suppression strategies and on-going investigations. Gang Busters Unit, a sub-group of the VCTF, monitors trends and targets gang members and their activities. The Bureau of Alcohol Tobacco Firearms and Explosives Organized Crime Drug Enforcement Task Force is dedicated to targeting gangs who deal in illegal weapons and drugs. Palm Beach County's Auto Theft Task Force targets organized gangs and "chop shops".

Local law enforcement also monitors newly released inmates to ensure compliance with their release conditions. For example the Juvenile Arrest and Monitoring (JAM) Unit of the Palm Beach County Sheriff's Office works with the Department of Juvenile Justice to monitor individuals affiliated with gangs and drugs to ensure they break ties to criminal gangs.

Technology and improved investigation protocols are also part of the joint suppression strategy to investigate and solve crimes perpetrated by gangs. For example, the National Integrated Ballistics Network (NIBN), collects evidence on recovered firearms and cartridges/bullets.

Youth Violence Prevention Project

Many of the respondents referred to the Criminal Justice Commission's Youth Violence Prevention Project. This is important because the Youth Violence Prevention Project is a combination of community outreach, intervention and some suppression strategies. The Palm Beach County Board of County Commissioners and local city governments

(i.e., Belle Glade, Boynton Beach, Lake Worth, Riviera Beach, and West Palm Beach) funded the development and implementation of the Youth Violence Prevention Project in specifically vulnerable communities. The County funding is set to expire at the end of this fiscal year September 30, 2009. This approach includes youth empowerment centers to serve at risk youth, who are not involved with the criminal justice system and a Justice Service Center for adults who are involved in the criminal justice system – mainly targeting newly released individuals from state prison. Currently the City of Riviera Beach, Boynton Beach, Lake Worth and West Palm Beach have opened their youth empowerment centers and we anticipate the opening of the Belle Glade center in the near future. Many of the initiatives noted above are funded and coordinated by the Youth Violence Prevention Project.

Discussion

As documented in the attached matrix, there are many initiatives and efforts to combat gangs and gang related crime in Palm Beach County and across the state. However, what was not highlighted is the myriad of federal and state statutes, as well as local ordinances aimed at disrupting and dismantling gangs. Furthermore, an enhanced state law came into effect on October 1, 2008 that was designed to provide law enforcement and prosecutors with new tools to address violent gangs in the state (stricter penalties targeting gang leaders). The Florida Attorney General continues to make anti-gang initiatives a priority by convening a statewide grand jury on criminal gangs and gang related violence in Palm Beach County.² This work continues as Criminal Justice Commission staff participated in a Statewide Planning Meeting for Gang Reduction Strategy, Regional Task Force Strategy Sessions on July 21, 2008 in Clearwater. These meetings are hosted by the Attorney General's office with meetings scheduled for seven regional gang reduction strategy sessions across the state. The Criminal Justice Commission and the Youth Violence Prevention Project were characterized as models.

In addition to the above efforts, it is important to highlight existing programs and initiatives that are not directly labeled as "anti-gang" programs. These include programs that promote general crime prevention or that may not be directly related to crime prevention.

It can be argued that programs that focus on supporting families, parental responsibility, education, and early child development, etc. are just as important as the

² Criminal Gangs and Gang Related Violence, Eighteenth Statewide Grand Jury (Case No. SC 07-1128): First Interim Report of the Statewide Grand Jury. December 2008, West Palm Beach.

intervention or suppression strategies described above. The Office of Program Policy Analysis & Government Accountability (OPPAGA)³ noted that given the paucity of program evaluations specifically targeting gangs that:

“programs that have been shown to reduce delinquency and serious violent offending address the major risk factors for gang membership, such as

- early aggressive and disruptive behavior,
- ineffective parental discipline and monitoring,
- delinquent peers,
- pro-criminal attitudes, and
- early delinquency.”

Not surprisingly, in the same report, OPPAGA recommended that the Department of Juvenile Justice conduct more research and evaluation to examine existing programs. We are pleased to report that the Youth Violence Prevention Project is currently being monitored by the Florida State University, Center for Criminology and Public Policy Research.⁴

Recommendation

Based on the response by members of the Criminal Justice Commission to the previously distributed draft gang matrix, staff recommends that the Criminal Justice Commission continue to monitor federal, state, county and local anti-gang strategies and programs.

³ Office of Program Policy Analysis & Government Accountability (OPPAGA), Department of Juvenile Justice Should Use Evidence-Based Practices to Address Juvenile Gang Involvement. October 2008. Report No. 08-56

⁴ Blomberg, T. et al., An Evaluation of the Youth Violence Prevention Program in Palm Beach County, Center Criminology and Public Policy Research, Florida State University. April 2008.

Appendix:

**Anti-Gang Initiatives
(Court, Corrections, Law Enforcement)
In Palm Beach County
June 2008**

Courts:

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
Florida Attorney General	Office of Statewide Prosecution	The mission of the Office is to investigate and prosecute multi-circuit organized crime and to assist other law enforcement officials in their efforts against organized crimes (gangs)	The Office utilizes a police/prosecutor team approach in its cases. The goal of the teams is to dismantle the organizations through effective prosecution and the imposition of civil, administrative, and regulatory sanctions where appropriate.	Increased statewide prosecutions.	1986 – Ongoing	Statewide	State funded
Florida Supreme Court	Statewide Grand Jury	The grand jury investigates gang activity and indicts individuals for crimes including drug trafficking, robbery and assault, and violations of the Florida Racketeer Influenced and	Recommend ways to combat gang activity statewide.	Decrease in statewide gang activity	2007 - Ongoing	Statewide	State funded

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
		Corruption Organization Act, or RICO.					
Jupiter PD	Juvenile First Offender Program	The program is designed to make the first contact with the Juvenile Justice System a meaningful one which benefits all parties involved	. Only juveniles charged with a first time misdemeanor, or felony of a non-violent nature, are considered for the program.	The system is unique in that the accused juvenile is tried and punished (typically harsher than that which would have been imposed by the regular court system) by a jury of his/her peers.	Ongoing	Citywide	Agency Budget
Office of the State Attorney/15 th Judicial Circuit	Participate in the Law Enforcement Committee of the CJC Youth Violence Prevention Project	The Law Enforcement Committee focus is finding innovative ways to address youth violence through the use of technology, training and collaboration between agencies.	Reduce violent crime committed by youth.	Reduced level of violent crime.	Ongoing	Countywide	No cost to participate
Office of the State Attorney/15 th Judicial Circuit	Prosecution	1 prosecutor designated to the Weed and Seed area of West Palm Beach and 1 prosecutor dedicated to the Weed and Seed area of Riviera Beach; 1 prosecutor assigned to prosecute gang cases; 1 Prosecutor assigned to review, file and oversee the prosecution of Youth Violence Defendants / same	To work in conjunction with law enforcement and the community to make Palm Beach County a safer place to live through the prosecution of violent offenders and offenders who have an adverse affect on the quality of life in the neighborhoods in which they commit their crimes.	Conviction and imprisonment of: violent offenders, those offenders that pose a danger to the community and those offenders whose crimes have a aadverse effect on the neighborhoods in which they commit their crimes. A priority in these categories of targeted offenders is the	3/1/07-Ongoing	The two Weed and Seed prosecutors primarily impact West Palm Beach and Riviera Beach and ultimately the entire county; The prosecutor assigned to	\$420,977.21 CJC and Office of the State Attorney

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
		<p>prosecutor assigned to prosecute cases (other than homicides) investigated by the Violent Crimes Task Force (VCTF); 1 prosecutor assigned to prosecute the homicide cases investigated by the Palm Beach County Violent Crimes Task Force (VCTF); 1 prosecutor assigned to Delray Beach and Boynton Beach special impact units; 1 prosecutor assigned to prosecute drug trafficking cases and money laundering cases.</p>		<p>prosecution of gangs and gang members participating in these types of crimes. Increase the number of gangs and gang members identified as engaging in these types of crimes, for input into our STAC computer system.</p>		<p>Delray Beach and Boynton Beach primarily impact those cities; The Youth Violence Prosecutor, Gang Prosecutor, VCTF Homicide Prosecutor and the Money Laundering Prosecutor impact the entire county.</p>	
<p>Office of the Statewide Prosecutor</p>	<p>Participate in the Law Enforcement Committee of the CJC Youth Violence Prevention Project</p>	<p>The Law Enforcement Committee focus is finding innovative ways to address youth violence through the use of technology, training and collaboration between agencies.</p>	<p>Reduce violent crime committed by youth.</p>	<p>Reduced level of violent crime.</p>	<p>Ongoing</p>	<p>Countywide</p>	<p>No cost to participate</p>
<p>Palm Beach County Sheriff Office</p>	<p>Juvenile First Offender Program (JFO)</p>	<p>A first time arrest diversion program for juveniles that incorporates a Youth Court</p>	<p>To provide first time juvenile offenders of minor offenses the opportunity to avoid the DJJ system</p>	<p>A diversion program that keeps juveniles from obtaining the stigmatizing label of offender and</p>	<p>1996- Ongoing</p>	<p>Countywide</p>	<p>\$300,000 from Agency funding</p>

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
				exposes them to judgement of their peers.....a second chance to right their path in life.			
Palm Beach Gardens PD	Youth Court	First time non-violent offenders are diverted from the judicial system into a program where education combined with sanctions allow their criminal record to remain clean	To prevent first offenders from obtaining a life-long criminal record.	Reduce criminal activity including gang affiliation	1996 - Ongoing	Countywide	Agency Budget

Corrections:

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
Delray Beach PD	Coalition for Community Renewal Offender Re-Entry Program	Ex-Offender Re-Entry Initiative	Provides ex-offenders ancillary support to aid in their reintegration into their communities	Reduce recidivism in ex-offenders by providing them with life skills, social, human and ancillary services at no cost.	October 2006 - Ongoing	Coalition for Community Renewal Target Area defined as I-95 to Swinton Ave and Lake Ida Road to SW 10 St	\$70,000 per fiscal period funded by city budget and CJC
Department of Juvenile Justice	Information Sharing	DJJ screening unit gathering information on youths and put into management information system. Pictures are taken of youth who are alleged gang members.	Increased awareness for probation officers and to support criminal justice agencies with a need to know help with identification of gangs.	Awareness and reduction of youth gangs	Ongoing	Countywide	Agency Budget
DOC	Participate in Violent Crime Task Force meetings	Probation officer from each office attends VCTF meetings	Reduce gang activity by exchanging information between agencies. This information is shared with corrections staff	Reduced gang activity	Ongoing	Countywide	No cost to participate
DOC	Information Sharing	DOC is provided a list of offenders affiliated with gangs who are being released from prison. Offenders under supervision with gang affiliations are identified.	Reduce gang activity by exchanging information between agencies. This information is shared with other agencies.	Reduced gang activity	Ongoing	Countywide	None

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
DOC	Plan Compliance Initiatives	Probation Officers along with local law enforcement search the homes of gang members under supervision for illegal items and to ensure compliance with the terms of their supervision	Increased supervision of offenders will reduce gang activity.	Reduced gang activity	Ongoing	Countywide	State Budget
DOC	Training	Probation Officers are training to recognize gang signs, colors and activities while conducting field supervision.	Increased awareness by Probation Officers will help to reduce gang activity.	Reduced gang activity	Ongoing	Countywide	None
Lantana PD	Juvenile Arrest and Monitoring	Monitoring "high risk" juvenile offenders under supervision status and hold participants accountable to the sanctions ordered by the juvenile courts.	To monitor "high risk" juvenile offenders and reduce reoccurring violence.	Juvenile arrest records	October 2007- Ongoing	Town of Lantana / Countywide	Uses current staffing
Palm Beach County Sheriff Office	Juvenile Arrest and Monitoring (JAM) Unit	11 sworn and non-sworn personnel working with DJJ Probation, assist in monitoring high risk juveniles on probation, targeting the worst of the worst offenders to assure that they comply with court sanctions. Aggressively serve juvenile warrants.	Reduce the incidents of re-offending by youth on probation. Many of these youth are affiliated with gangs and drugs in some capacity and this initiative helps break these affiliations.	The percentage of monitored youth who re-offend.	2007 Ongoing	Countywide	\$750,000 from Agency Budget

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
Palm Beach County Sheriff Office - Corrections	Information Sharing	Information sharing is not limited to our facilities and/or jurisdictions. The Palm Beach County Sheriff's Office Department of Corrections plans to join forces with the National Joint Terrorism Task Force's Criminal Intelligence Initiative. This initiative facilitates meaningful intelligence exchanges on terrorism matters between all federal, state, local, tribal, territorial and privatized correctional facilities and local Joint Terrorism Task Forces.	The goal is to improve and formalize the process of providing intelligence to those that need to know within our facilities and community.	The Criminal Intelligence Initiative seeks to detect, deter, and disrupt efforts by terrorist or extremist groups to radicalize or recruit among inmate populations. The information gathered within our facilities will be used to assist other institutions and jurisdictions through this information model.	Ongoing	Countywide	Agency Budget
West Palm Beach PD	R.A.D.A.R - Responding Against Delinquency And Recidivism	This program creates a partnership between Juvenile Probation and the West Palm Beach Police Department, that would, by design, strengthen probation as a tool for preventing and suppressing youth violence.	To effectively manage serious, violent, and chronic juvenile offenders, thereby reducing the recidivism rate and impacting juvenile crime overall.	Liaisons will meet monthly to evaluate all elements of the program including the methods employed and also to develop any necessary revisions; to measure the effectiveness of the personnel involved; and to examine the data to ensure that the project focus is being maintained.	Ongoing	Citywide	Funding from PD budget

Law Enforcement:

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
ATF	Participate in Violent Crime Task Force (VCTF)	One part time agent assigned to VCTF	Reduce violent crime countywide.	Reduced level of violent crime	2007- Ongoing	Countywide	Salary from agency budget
ATF	Organized Crime Drug Enforcement Task Force (OCDEF)	TOP 6 gang member investigation with Lake Worth P.D.	Prosecute Top 6 gang members for federal firearms violations	Federal convictions	January 2007 - Ongoing	Countywide	\$43,281 from ATF and OCDEF
ATF	Participate in the Law Enforcement Committee of the CJC Youth Violence Prevention Project	The Law Enforcement Committee focus is finding innovative ways to address youth violence through the use of technology, training and collaboration between agencies.	Reduce violent crime committed by youth.	Reduced level of violent crime.	Ongoing	Countywide	No cost to participate
Atlantis PD	Participate in Violent Crime Task Force (VCTF)	One part time detective assigned to VCTF	Deter gang activity in municipality and in the county	Reduced level of gang activity	August 2005 - Ongoing	Citywide	Minimal man hours funded by PD budget
Boca Raton PD	Participate in Violent Crime Task Force (VCTF)	One full time detective assigned to VCTF	Reduce violent crime countywide.	Reduced level of violent crime	2007- Ongoing	Countywide	Salary from PD budget
Boca Raton PD	Police Explorers	Explorer activities include weekly meetings, assisting at special events and participation in out-of-town	The Boca Raton Police Explorer Post brings local youth 14-21 years of age and law enforcement together through leadership	Being an Explorer is an experience that builds character, life-skills, friendships and more!	Ongoing	Citywide	Agency Budget

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
		activities.	training and teamwork.				
Boca Raton PD	Youth Crime Specialist - Juvenile First Offender program	The position was designed to assist youth in trouble and serve as a liaison between parents and law enforcement. The benefit of this position is two fold. The position frees up law enforcement officers while providing specialized services to families. Secondly, the position has a comprehensive knowledge of community resources for youth and families.	The Youth Crime Specialist runs the Juvenile First Offender program which diverts juveniles who have been arrested on first time offenses from the Juvenile Justice system into a sanction-based program. The position also provides Family Crisis Intervention for parents who call the police department for assistance by providing access to social service agencies.	All families where juveniles are reported missing or runaway or involved with domestic disturbance incidents with family members are contacted by the Youth Crime Specialist to receive resources and assistance.	Ongoing	Citywide	Agency Budget
Boca Raton PD	Participate in the Auto Theft Task Force (ATTF)	One full time detective is assigned to the ATTF	Reduce auto theft countywide	Reduced level of auto theft	Ongoing	Countywide	Salary from PD budget
Boca Raton PD	Participate in multi-agency gang task force	One part time tactical officer is assigned to the MAGTF	Reduce the level of gang related crime countywide	Reduced level of gang related crime	Ongoing	Countywide	Salary from PD budget
Boynton Beach PD	Participate in Violent Crime Task Force (VCTF)	One full time detective assigned to VCTF	Reduce violent crime countywide.	Reduced level of violent crime	2007- Ongoing	Countywide	Salary from PD budget

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
Boynton Beach PD	Participate in the Law Enforcement Committee of the CJC Youth Violence Prevention Project	The Law Enforcement Committee focus is finding innovative ways to address youth violence through the use of technology, training and collaboration between agencies.	Reduce violent crime committed by youth.	Reduced level of violent crime.	Ongoing	Countywide	No cost to participate
Boynton Beach PD	Participate in multi-agency gang task force.	One full time detective assigned to the multi-agency gang task force plus one part time detective on special investigations.	Reduce the level of gang related crime countywide.	Reduced level of gang related crime.	2007 - Ongoing	Countywide	Salary from PD budget
Boynton Beach PD	SWAT Team participation in Gang Busters operations	Provide SWAT support to gang task force operations as needed.	Conduct gang suppression operations with back up from SWAT as necessary	No injuries to officers during the operations due to SWAT participation	Ongoing	Countywide	Salaries from PD budget
Boynton Beach PD	Community Action Team (CAT)	Using community policing techniques to establish communication with neighborhood leaders in area's where gang members live and congregate to prevent gang related violence	Prevent gang related violence	Reduced levels of gang violence	Ongoing	Neighborhoods within the city effected by gang violence	Salaries from PD budget

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
CJC Youth Violence Prevention Project (CJC YVP)	Purchase of Ballistics Testing Equipment	Bullet catchers and BrassTRAX system were purchased to expedite the identification of gun shells and projectiles. This will lead to the identification and arrest of juvenile offenders thereby preventing them from committing further crimes. Four agencies plus the crime lab will receive training in using the equipment. A protocol for use of the bullet catchers was developed.	Due to the dramatic increase in firearms related evidence submitted to the crime lab, the average turn around time for results on these NIBIN entry cases is approximately 10 months. The BrassTrax program allows local law enforcement to test fire their evidence firearms and enter images of the test fired cartridge cases directly into the NIBIN database. This can decrease the turn around time for results to days, and in some cases hours.	Increased apprehensions of violent offenders due to better and more evidence	August 2007	Countywide	CJC YVP budget
CJC YVP	Crime Gun Protocol	The Protocol provides standardized methods for the collection and processing of crime guns as evidence. It also provides guidance in dealing with suspects and witnesses associated with the guns.	To collect better evidence to assist in the arrest and prosecution of violent offenders.	Increased apprehensions of violent offenders due to better and more evidence Increased conviction rate in cases involving guns due to better evidence.	2007 – Ongoing Training and use of the Protocol.	Countywide	None

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
CJC YVP	Evidence Collection Training	Training is being provided to officers countywide in the proper collection of evidence. Pocket size collection guides supplied by ATF were distributed to officers countywide.	By collecting and preserving evidence, better cases can be made resulting in offenders being apprehended quicker and given longer sentences thus preventing other crimes from being committed	Increased number of arrests and convictions.	November 2007 Ongoing	Countywide	No cost – Guides provided by ATF
Delray Beach PD	Participate in Violent Crime Task Force (VCTF)	One full time detective assigned to VCTF	Reduce violent crime countywide.	Reduced level of violent crime	2007- Ongoing	Countywide	Salary from PD budget
Delray Beach PD	Participate in multi-agency gang task force.	One part time detective assigned to the multi-agency gang task force	Reduce the level of gang related crime countywide.	Reduced level of gang related crime.	2007 - Ongoing	Countywide	Salary from PD budget
Delray Beach PD	Community Response Task Force	Gang Resistance and Prevention, Narcotics Awareness and Avoidance Tactics	To educate community residents on gang and narcotics identification procedures and proper law enforcement notification	Involve community residents in gang and narcotics identification to maximize revitalization efforts.	January 2008 - Ongoing	Citywide	\$150 in program materials- Funded by City Budget
Delray Beach PD	Atlantic High School Criminal Justice Academy	Teaches an overview of the Criminal Justice occupation and leadership skills to high school students. One full time officer is assigned to the program.	To educate high school students in leadership, law enforcement and crime scene techniques.	Involve students in a realistic Criminal Justice environment to detour delinquent interests	August 2002 - Ongoing	Citywide	\$30,000 per school year funded by City budget and PBC School District
Delray Beach	Carver Kids of	Martial Arts Program	Detour delinquent involvement in community youth by providing	One hundred percent of participants have remained	March 2002 -	Citywide	\$4000 funded by City &

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
PD	Character		alternative outlets for youthful energy.	crime free since their inception into the program.	Ongoing		Redev. budgets, CJC,
Delray Beach PD	Delray Youth Vocational Charter School	Youth Alternative Education Program, One full time officer and community service officer are assigned to the program.	Provide alternative education opportunities to at risk disadvantaged area youth.	88 new enrollments, 23 GED's presented last quarter, 95% of students remained crime free last reporting period.	August 2002 - Ongoing	Countywide	Funded by PBC School District, CJC, Private donations.
Delray Beach PD	Annual Youth Crime Summit	Community Outreach Event	Educational seminars held on topics such as guns, gangs, drugs, school problems and sexual behavior	293 youth between the ages of 10-17 and 30 adults participated in this free community service event. Youth participants experienced a day that was both educational and thought provoking.	Held annually in July	Citywide	\$5000 funded by city budget, CJC Private donations
Delray Beach PD	CATCH Program	Delray Beach partners with DJJ once a week to check on Juveniles on probation in their home environment	To ensure that juveniles are adhering to assigned curfews and are not involved in criminal activities	Delray Beach officers are able to recognize youth that are on probation and ensure that they adhere to their curfews	November 1998 - Ongoing	Citywide	\$7200 funded from city budget
Delray Beach PD	Midnight Basketball	Men's Adult Summer Basketball League	To reduce delinquent activities, loitering, soliciting and trespassing in young adults ages 17-25	Provides an opportunity for law enforcement to interact with young adults ages 17-25 in a proactive setting and mentoring	June 2005- Ongoing	Citywide	\$4800 per event funded by city budget and donations

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
Delray Beach PD	D.A.R.E.	Drug Abuse Resistance Education	Drug abuse and resistance education provided to students at the primary and elementary school levels	Teaches a message of personal responsibility and relationship structure.	June 1998 - Ongoing	Citywide	\$5000 funded by city budget and donations
Delray Beach PD	Kids and Cops	Officers stress the importance of education and positive relationships	Teach a message of personal responsibility	Reduced drop out rate	June 1998 - Ongoing	Citywide	Funded by city budget and donations
Delray Beach PD	Police Explorers	Provides assistance to Community Patrol in various police and community functions	To provide extensive police oriented training to individuals ages 14-20 interested in the law enforcement field	Participation rate of youth joining the program	1982- Ongoing	Citywide	Funded by city budget
Department of Justice	National Gang Intelligence Center	The facility housing the National Gang Intelligence Center (NGIC) will bring together intelligence analysts and law enforcement agents and prosecutors to attack the problems caused by gangs and gang-related violence at all ends. The facility is designed to facilitate gang-related information sharing between federal, state, local and tribal governments and law enforcement agencies	The mission of the NGIC is to support law enforcement agencies through timely and accurate information sharing and strategic/tactical analysis of law enforcement focusing on the growth, migration, criminal activity and association of gangs that pose a significant threat to communities throughout the United States.	Increased sharing of gang intelligence between agencies	2007 - Ongoing	Nationwide	Funded by DOJ

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
Department of Juvenile Justice	Participate in Violent Crime/Gang Task Force	Assist in identifying juvenile gang members and educating detention officers in gang awareness	Reduce gang activity	Effectively identifies gang members within the facility	2005 Ongoing	Countywide	None
FBI	Gang / Criminal Enterprise Program	Conducts criminal investigations against gangs operating in the County.	Reduce the incidents of gang-related violence by eliminating the most violent gangs in the County.	The number of disruptions, dismantlements, indictments, convictions, seizures, forfeitures and recoveries.	Ongoing	Countywide	Agency Budget
FBI	Safe Street Task Forces	Multi - agency efforts multiplies resources to effectively and efficiently pursue violent gangs for disruption and dismantlement	Reduce the incidents of gang-related violence by eliminating the most violent gangs in the County.	The number of disruptions, dismantlements indictments, convictions, seizures, forfeitures and recoveries.	Ongoing	Countywide	Agency Budget
FBI	Information Sharing	Information and intelligence from FBI led investigations are shared with local, state and federal agencies through established protocols and inter-agency operations.	Information sharing is key to reducing the incidents of gang-related violence	The number of disruptions, dismantlements indictments, convictions, seizures, forfeitures and recoveries	Ongoing	Countywide	Agency Budget
FDLE	Participate in Violent Crime Task Force (VCTF)	Two part time detectives assigned to VCTF	Reduce violent crime countywide.	Reduced level of violent crime	2007- Ongoing	Countywide	Salary from agency budget

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
FDLE	2007 Statewide Gang Survey	To assess the current state of Florida's gang problem and gang related crime,	The assessment will serve two purposes; to give an indication of what the "State of the State" is <i>currently</i> with respect to criminal street gangs and provide a baseline to which future assessments may be compared.	The goal of the survey was to receive relevant responses which will contribute to an understanding of the scope of the criminal street gang issue in Florida	2007	Statewide	Agency budget
FDLE	InSite	FDLE received a one-year Edward Byrne Memorial Discretionary grant to implement four primary anti-violent crime strategies. One of the four strategies identified is the need to gather essential violent crime and gang related intelligence statewide utilizing the InSite database.	The grant has allowed FDLE to hire personnel in each region to collect and enter local agency intelligence into the Violent Crime and/or Gang Modules of InSite for a participating agency.	Reduction in violent crime	2008 to 2009	Statewide	Byrne Grant funding

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
FDLE	Operation T.H.U.G.S.	"Taking Hoodlums Using Guns Seriously" is a program developed by FDLE to target "Felony Fugitives" being implemented in Florida to address the issue of reducing gun violence by targeting felons involved with firearms.	FDLE along with state and local law enforcement and prosecutors will target felons, many of whom are gang members, who have existing violent crime warrants	Number of warrants served and violent criminals removed from the community	Ongoing	Statewide	Agency budget
Florida Fish & Wildlife Commission	Information Sharing	FWC actively patrols woods and waters for the state. Any intelligence developed on gang members or gang activity is passed on to the appropriate agency.	Reduce gang activity by exchanging information between agencies.	Reduce gang activity	Ongoing	Statewide	Agency Budget
Florida Gang Investigators Association	A professional organization for all those within the criminal justice system, as well as the public that share a common goal of intervening, preventing and enforcing gang activity throughout Florida.	The mission will be carried out through enhanced interagency intelligence exchange, legislative activism, citizen awareness, innovative anti-gang awareness operational tactics and by providing professional education and training.	Lead and serve as the voice to the public on Florida gang activity.	Develop programs that will successfully deter gang association or membership or remove gang members from the gang.	Ongoing	State / Nationwide	Minimal cost to agencies

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
FHP	Participate in Violent Crime Task Force (VCTF)	One full time detective assigned to VCTF	Reduce violent crime countywide.	Reduced level of violent crime	2007-Ongoing	Countywide	Salary from agency budget
Green Acres PD	Participate in Violent Crime Task Force (VCTF)	One part time detective assigned to VCTF	Reduce violent crime countywide.	Reduced level of violent crime	2007-Ongoing	Countywide	Salary from PD budget
Highland Beach PD	None	NA	NA	NA	NA	NA	NA
Jupiter PD	Participate in Violent Crime Task Force (VCTF)	One part time detective assigned to VCTF	Reduce violent crime countywide.	Reduced level of violent crime	2007-Ongoing	Countywide	Salary from PD budget
Jupiter PD	Police Explorers	The Explorer program is a youth organization affiliated with the Boy Scouts Of America and targets young people in the community between the ages of 14 and 21. The program is designed to give youth who may feel they have some interest in a law enforcement career some hands on experience in criminal justice and law enforcement areas.	The primary goal of the Jupiter Police Explorer program is to educate the explorers in the area of Law Enforcement	Offer a positive relationship between police and the youth of the community who have not had police contact	Ongoing	Citywide	Agency Budget
Jupiter PD	Junior Police	The Junior Police Academy is a two week summer	Opening the door to better communication between officers	Through classroom discussions, student activities	Ongoing	Citywide	Agency

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
	Academy	program designed for teens (ages 9-12).	and students.	and cadet handouts, the students will develop a deeper appreciation of law enforcement,			Budget
Jupiter PD	Truancy Interdiction Program -TIPs	Program to take truants, under 16, off the street during school hours. The juvenile, who is transported to the truancy center, must be then picked up by his/her parent.	Place truants back into an educational environment and reduce crime and juvenile delinquency.	Reduced truancy and daytime crime.	Ongoing	Citywide	Agency budget
Lake Worth PD	Participate in multi-agency gang task force.	One full time detective assigned to the multi-agency gang task force	Reduce the level of gang related crime countywide.	Reduced level of gang related crime.	2007 - Ongoing	Countywide	Salary from PD budget
Lake Worth PD	Numerous task forces, multi-agency investigation, street-crime initiative	Multi-agency investigation aimed at dismantling gang at all levels through state and federal prosecution and utilization of Immigration and Customs Enforcement task force	Dismantle gangs	Reduction in gang-related crime, violence	January 2007 - Ongoing	Citywide	Salaries and overtime from FDLE Grant
Lantana PD	Participate in Violent Crime Task Force (VCTF)	One full time detective assigned to VCTF	Reduce violent crime countywide.	Reduced level of violent crime	2007- Ongoing	Countywide	Salary from PD budget

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
Lantana PD	Home Visit Program	At Lantana Middle School teachers, administrators, and guidance counselors monitor attendance. Once a suspected truant has been identified, the truancy liaison will notify the Lantana Police School Resource Officer. The School Resource Officer will assemble a truancy intervention team that may consist of a Community Police Officer, School Board Police Officer, Guidance Counselor, Teacher, and Principal. Once a truancy intervention team has been assembled, a home visit will be scheduled. Home visits are confidential and are conducted after school.	Reduce truant behaviors and provide parents with additional resources to keep students out of delinquency	School attendance records, and referrals	2005 - Ongoing	Town of Lantana	None

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
Lantana PD	Lantana PD Junior Police Academy	<p>The Town of Lantana Police Department Junior Police Academy is a unique opportunity that blends academic strategies with career exploring. Youngsters ages 11-14 find themselves in an environment that inspires learning. Daily academics include Reading, Math, and Science. Lesson plans are developed with the criminal justice emphasis. Youngsters are given a chance to explore Law Enforcement career opportunities in a "hands-on" environment. Youngsters gain a better understanding of what police officers do and why they do it. The academy provides a safe learning environment that will enhance youngster's self-esteem, leadership skills, social skills, problem solving skills, and discipline. The academy will allow youngsters to think creatively and explore a career in the criminal justice field.</p>	<p>Enhance youngster's self-esteem, leadership skills, social skills, problem solving skills, and discipline.</p>	<p>Pre-Post testing, daily strategies, and team exercises</p>	<p>2005 - Ongoing</p>	<p>Town of Lantana</p>	<p>\$5000 from Law Enforcement Trust Fund</p>

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
Lantana PD	Community Base Team	<p>This program is designed to accomplish three primary goals. First, it is designed to utilize the contact police officers make in the course of their normal duties to identify youth who are most likely to become involved in delinquent behavior. These youth are identified as those who are exposed to family risk factors including domestic violence and other delinquent activities in the home. Second, through collaboration with community schools and social service agencies, the Community Base Team is designed to provide immediate resources to different types of intervention programs for youth which are tailored to meet their individual needs. The program is flexible enough to provide intervention for youth from a wide range of circumstances and deliver a system of care that will be the most appropriate for the family. Last, it provides a bridge for</p>	<p>To identify youth who are most likely to become involved in delinquent behavior and provide intervention from a wide range of circumstances and deliver a system of care that will be the most appropriate for the family.</p>	<p>System of reporting that will track the success of the Community Base Team</p>	<p>March 2008 - Ongoing</p>	<p>Town of Lantana</p>	<p>None</p>

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
		communication between Law Enforcement, Community, and Schools.					
Lantana PD	Police Explorer Program	<p>The Lantana Police Department's Explorer Program is a volunteer organization with the purpose giving young adults a chance to begin training themselves for a career in the field of Law Enforcement. Police Explorers perform a wide variety of non-enforcement duties to assist the Lantana Police Department, while being tutored for a career in law enforcement.</p> <p>Police Explorers are trained and then allowed to participate in all areas of police work through the Town of Lantana and in supervised field trips to other law enforcement facilities and agencies.</p>	To develop youngsters as positive role models and leaders	Surveys and group leadership activities	2006 - Ongoing	Town of Lantana	\$5000-10,000 from Law Enforcement Trust Fund

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
Manalapan PD	Promote aggressive patrol engagement by officers.	Endorse all officers engaging in traffic stops and investigation of suspicious activity involving gangs.	Reduce potential crime activity by gang members.	Reduce crime statistics	October 1999- Ongoing	Town wide	Salaries from PD budget
North Palm Beach PS	Police Explorers	Law Enforcement educational program for individuals between 14 and 20 years of age. Participants get department affiliation, training, and state and local completion opportunities.	To provide an opportunity to explore the law enforcement profession, promoting education and a non-criminal lifestyle.	Reduced criminal activity and gang affiliation	Ongoing	Village wide	Agency Budget
Palm Beach County School Police	Gang Intelligence Unit	Intelligence unit of officers dedicated to developing information on gang members and disseminating it to appropriate School District personnel & other keeping gang violence in the community from spilling over onto our school campuses. law enforcement agencies. Provide training to parents & School District personnel on gang activities.	Provide a safe environment for our schools				
Palm Beach County	Participate in multi-agency gang task	Three part time detectives assigned to the multi-agency	Reduce the level of gang related crime countywide.	Reduced level of gang related crime.	2007 - Ongoing	Countywide	Salary from PD budget

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
School Police	force.	gang task force					
Palm Beach County School Police	Participate in Violent Crime Task Force (VCTF)	One full time detective assigned to VCTF	Reduce violent crime countywide.	Reduced level of violent crime	2007- Ongoing	Countywide	Salary from PD budget
Palm Beach County Sheriff Office	Participate in Violent Crime Task Force (VCTF)	Four full time detectives assigned to VCTF	Reduce violent crime countywide.	Reduced level of violent crime	2007- Ongoing	Countywide	Salary from PD budget
Palm Beach County Sheriff Office	Participate in the Law Enforcement Committee of the CJC Youth Violence Prevention Project	The Law Enforcement Committee focus is finding innovative ways to address youth violence through the use of technology, training and collaboration between agencies.	Reduce violent crime committed by youth.	Reduced level of violent crime.	Ongoing	Countywide	No cost to participate
Palm Beach County Sheriff Office	Law Enforcement Explorers	Youth involved in law enforcement activities and participation as agency members/volunteers	Provide a structured program in a disciplined environment for youth ages 10 to 20 that fosters community involvement, scholastic achievement, with an eye towards a law enforcement career.	Divert youths attention to more productive and healthy activities, fostering an anti-gang involvement mindset	1986 Ongoing	Countywide	Combination of agency funding and Explorer Post fundraising
Palm Beach County Sheriff Office	Truancy Interdiction Program (TIP's)	Operate truancy drop off location	Through intervention efforts with youth up to 16 yoa apprehended skipping school, by addressing the reasons for the truancy. Works in conjunction with the Youth	Reduce the initial and recidivism incidents of truancy.	2003 Ongoing	Glades Area	\$125,000 from Agency funds and School District partner

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
			Intervention Servoces Unit . Reduces the opportunity for youth to get in trouble through criminal activity or association with gang members.				
Palm Beach County Sheriff Office	Graffiti-Busters	An anti-graffiti program that eradicates tagging, gang markings, etc. and attempts to identify offenders for prosecution and gang identification/affiliation.	To deter the defacing of private and public properties that is all too often associated with gang activity.	Eliminate the incidents of tagging, reducing the perceived or real threat of the existence of gangs in the area.	2006 Ongoing	Countywide	\$300,000 fom Agency Budget
Palm Beach County Sheriff Office	Youth Centers	Operate youth centers in conjunction with area partners that provide activities, mentoring, tutoring and athletics for area youth, to include boxing centers that house PAL programs.	To provide safe and wholesome environments that offers activities and interactions with deputies, other agency members and agency partners/volunteers.	To reduce the opportunity for negative influences to impact youth and to engage the local community to assist law enforcement in positively impacting the lives of their youth.	2006 Ongoing	Currently operating centers in Belle Glade, Pahokee and North County.	\$500,000 from Agency funds and agency partners
Palm Beach County Sheriff Office	Sheriff's Office and Clergy Summit	Annual program emphasizing a call to action for the Faith Community that educates them about the current issues involving gangs, drugs and the DJJ initiatives.	To enlist the help and involvement of the Faith Community and their resources in conjunction with the DJJ intiatives involving same.	The number of Faith Community institutions that provide access to their resouces or participates with law enforcement or DJJ.	2008 Ongoing	Countywide	Agency Budget

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
Palm Beach County Sheriff Office	Gangbuster Superhero Cartoon	A crime fighting cartoon character created by a professional cartoonist targetting pre-middle school aged youth with an anti-gang message.	To present the anti-gang message in a medium that younger youth will gravitate to, and can be constantly modified to address the most current gang problem,/issue.	Youth identify with and mirror the message presented by the cartoon character, much in the same fashion as most cartoon superhero's	2007 Ongoing	Countywide	minimal at this time (developing program)
Palm Beach County Sheriff Office	Youth Intervention Specialists	4 Juvenile intervention specialists that deal with habitual truants and the family dynamics that contribute to dysfunctional families.	Promote school attendance	Reduce truancy recidivism	July 2003 - Ongoing	Countywide	Agency Budget
Palm Beach County Sheriff Office	Operation Gang Busters	Proactive gang enforcement directed patrols related to VCTF investigations.	Disrupt gang activity in Palm Beach County	Reduction in gang related violence (Shootings and Murders).	January 2007 - Ongoing	Countywide	\$1.4 million from Byrne and other grants.
Palm Beach County Sheriff Office	Operation Sugar Land	Proactive gang enforcement directed patrols in western communities.	Disrupt gang activity and reduce shootings in western communities.	Reduction in gang related violence	February 2008 – May 2008 (90 days)	Belle Glade, Pahokee, South Bay	Agency overtime and some Byrne grant funding
Palm Beach County Sheriff Office	Police Athletic League (PAL)	Providing athletic (boxing, wrestling, football, baseball) and other activities for youth up to 18 years of age. Activities are generally focused on disadvantaged/	To provide youth with activities and athletic opportunities, usually with the involvement of deputies, that builds positive relationships between youth and law enforcement.	Divert youth from negative activities and involve them with positive role models.	1990 - Ongoing	Countywide	\$200,000 from Agency funds and PAL fundraising

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
		economically challenged areas....Community Policing sites are the top target locations.					
Palm Beach Gardens PD	Graffiti Eradication	Graffiti is removed from public or private property within 48-hours	Quickly remove graffiti used for gang communication and deterioration of property. This deters gangs from using this form of communication. It also prevents gangs from defacing other gangs' markings.	Determine if the amount of graffiti has reduced over a period of time.	February 2006- On-going	Public and private property	\$10,000 in equipment plus part time salary, Funding from city budget
Palm Beach Gardens PD	Participate in multi-agency gang task force.	One part time detective assigned to the multi-agency gang task force	To share and obtain information from other gang officers in the County. To obtain current trends, newly formed gangs and education on gangs at no additional cost to the City.	Analyze the number of gang related activity/incidents and the number of gang related arrests in the City.	2007 – Ongoing determined by personnel availability	Vulnerable sections of the City.	\$30,000 part of officers salary from city budget
Palm Beach Gardens PD	Participate in Violent Crime Task Force (VCTF)	One part time detective assigned to VCTF. Investigate homicides and other violent crimes throughout the county and identify gang members and violent offenders.	Investigate and solve serious violent crime in the County Identify and prosecute gang members, drug dealers and other violent offenders.	Reduced level of violent crime, street gangs and drugs	2006- Ongoing	Countywide	Partial officers salary \$31,000 -Salary from PD budget
Palm Beach Gardens PD	LEX - Law Enforcement	The dashboard connects city, county, state and corrections data sources	One objective was to reduce the time Palm Beach County (PBC) officers face in acquiring	New system, not quantified	2004 - Ongoing	Statewide	Grant Funding

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
	Exchange	and provides officers a consolidated and comprehensive view of crime-related identities, property, and events.	investigative and safety-related information on crime events, as well as subjects of interest.				
Palm Beach Gardens PD	Participate in PBC Auto Theft Task Force	Investigate auto thefts throughout Palm Beach County to identify organized gangs, auto theft fraud and provide auto theft prevention programs.	Reduce the number of reported auto thefts in the County and identify organized gangs, chop shops, etc.	Reduction in reported auto thefts. Increase in auto theft related arrests.	October 1999 - Ongoing	Countywide	\$78,000 – salary plus overtime
Palm Beach Gardens PD	NIBN Program	Test-firing of all crime related, suspicious and found firearms. Projectiles and casings are retained for comparison purposes. Program helps identify weapons used in multiple gang-related crimes and/or aide investigators working unsolved crimes	Retrieve ballistics evidence from weapons used in specific crimes and/or provide evidence in unsolved crimes by matching projectiles and casings.	Increase in the number of crimes solved using ballistics evidence	2005 - Ongoing	Countywide	\$3000 – City Budget
Palm Beach Gardens PD	Truancy Interdiction Program	The Truancy Interdiction Program provides for an officer and a central location for truants to be detained, processed, and	Reduce the number of day-time crimes in the city by removing truant youth from the city streets.	Reduction in monthly property crime statistics and number of detained truants.	1998 - Ongoing	Citywide	\$115,000 for Officer and Admin Assistant salaries from

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
		released to responsible adults during the school year. This program identifies troubled youth, potential gang members and other at-risk youthful offenders and makes referrals to appropriate youth programs while reducing truancy.					city budget
Palm Beach Gardens PD	Police Explorers	Law Enforcement educational program for individuals between 14 and 20 years of age. Participants get department affiliation, training, and state and local completion opportunities.	To provide an opportunity to explore the law enforcement profession, promoting education and a non-criminal lifestyle.	Reduced criminal activity and gang affiliation	1994- Ongoing	Countywide	\$10,000 from city budget and donated funds.
Palm Beach Gardens PD	Parent Guide to Gang Activity presentations	Peerpoint and information booklet for parents providing a summary of gangs, their history, activities and warning signs.	To educate parents about gangs, allowing them to recognize activities in their children to prevent gang affiliation.	To reduce gang activity and gang membership	October 2007 - Ongoing	Countywide	City Budget
Palm Springs Public Safety	Participate in Violent Crime Task Force (VCTF)	Three part time detectives assigned to VCTF	Reduce violent crime countywide.	Reduced level of violent crime	2007- Ongoing	Countywide	Salary from PD budget

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
Palm Springs Public Safety	GREAT – Gang Resistance Education And Training	GREAT is a school based prevention program designed to educate youth about gangs, bullying, drugs and decision making. It has been implemented in the two Palm Springs elementary schools.	Reduce the allure of gangs to youth.	Reduced membership in area gangs.	1999- Ongoing	Central Palm Beach County	\$57,000 for school resource officer from general fund
Riviera Beach PD	Participate in Violent Crime Task Force (VCTF)	One full time detective assigned to VCTF	Reduce violent crime countywide.	Reduced level of violent crime	2007- Ongoing	Countywide	Salary from PD budget
Riviera Beach PD	Participate in the Law Enforcement Committee of the CJC Youth Violence Prevention Project	The Law Enforcement Committee focus is finding innovative ways to address youth violence through the use of technology, training and collaboration between agencies.	Reduce violent crime committed by youth.	Reduced level of violent crime.	Ongoing	Countywide	No cost to participate
Riviera Beach PD	Gang Eradication	To combat gang activity throughout the city, a gang database has been purchased and is currently in use.	Combat/eradicate gang activity	To effectively identify gang members in the city	October 2007 - Ongoing	Countywide	Funding from PD budget
West Palm Beach PD	Graffiti Eradication	The goal of the Graffiti Eradication Program in West Palm Beach is to eradicate all graffiti within 48 hours of	The City becomes a stakeholder in how the crime is investigated and handled. This makes prosecution and collection of restitution from	Determine if the amount of graffiti has reduced over a period of time.	Ongoing	Citywide	Agency Budget

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
		notification by using the full-time Graffiti Eradication Painter who is an employee of the Police Department.	the perpetrator extremely effective.				
West Palm Beach PD	Police Athletic League- PAL	P.A.L. is a recreation-oriented juvenile crime prevention program that relies heavily upon athletics and recreational activities to create and strengthen the bond between the police officers and kids.	P.A.L. is America's largest crime prevention program designed to prevent juvenile involved crimes and to reduce the number of juveniles arrested by providing youth with a safe environment, meaningful activities and positive role models	P.A.L. is more than a mere athletic program, more than a friendly neighborhood baby sitter. It is a very potent crime deterrent. An opportunity to get to kids before they get into trouble.	Ongoing	Citywide	Agency Budget
West Palm Beach PD	Police Explorers	Law Enforcement educational program for individuals between 14 and 20 years of age.	To provide an opportunity to explore the law enforcement profession, promoting education and a non-criminal lifestyle.	Reduced criminal activity and gang affiliation	Ongoing	Countywide	Agency Budget
West Palm Beach PD	Participate in Violent Crime Task Force (VCTF)	One full time detective assigned to VCTF	Reduce violent crime countywide.	Reduced level of violent crime	2007- Ongoing	Countywide	Salary from PD budget
West Palm Beach PD	Participate in the Law Enforcement Committee of the CJC Youth Violence Prevention Project	The Law Enforcement Committee focus is finding innovative ways to address youth violence through the use of technology, training and collaboration between	Reduce violent crime committed by youth.	Reduced level of violent crime.	Ongoing	Countywide	No cost to participate

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
		agencies.					
West Palm Beach PD	Gang Injunctions	One full time agent working with a Crime Analyst and street level enforcement teams.	Reduce gang activity and related crimes in the City of West Palm Beach.	Identify, document gangs and their members. Serve members with Civil Injunction prohibiting activity and presence within targeted areas.	2007 Ongoing	Citywide	Funded from PD budget.
West Palm Beach PD	Participation in FBI Safe Streets Task Force	One full time detective assigned to FBI	Reduce gang related violent crime and drug trafficking at the local/street level	Identification and physical arrest of gang members involved in violence and drug sales	January 2008 (ongoing)	Countywide, with focus on WPB members	Salary from PD budget, and FBI paid overtime and additional costs.
US Marshals Service	Florida Regional Fugitive Task Force	Assist any and all law enforcement agencies in locating and apprehending wanted gang fugitives and violent criminals. Provide analytical support and officers to assist with gang operations.	Arrest fugitive felons and gang members quickly and safely	Physical arrest of felons. 350 arrests made in 2007	Ongoing	Statewide	Overtime funded by Marshals Service. Agencies advised of the amount of funding available to them.
US Marshals Service	Fugitive Sweep – "Orange Crush"	The USMS in conjunction with local agencies will operate a state wide fugitive sweep targeting violent offenders,	Reduce gang related violent crime by removing wanted gang members from the community	Number of gang members and other felons arrested.	July – September 2008	Statewide	Funded by Marshals Service.

Agency*	Program/Activity	Description	Objective	Effectiveness Criteria	Start / End Dates	Areas Impacted	Cost / Funding Source
		sex offenders and gang members					

Notes: * Agencies listed alphabetically

Prevention Programs

Counseling & Support

Aid to Victims of Domestic Violence (AVDA)
Banyan Group
C.O.R.T.E.
Camelot
Center for Family Services
Center for Group Counseling
Chrysalis Center
Compass
Counseling Services of Lake Worth
Family Preservation Services
Florida Resource Center for Women and Children
Girls Advocacy Project (GAP)
Gerena
Highridge
Knowledge Is Power
Mothers Against Murders Association (M.A.M.A.)
Multilingual
National Community Corporation (NCC)
Oakwood
Parent-Child Center
Partnership for a Drug-Free Community
Youth Intervention PBSO
Youth Services Bureau

Diversion & Prevention

Drug Demand Reduction
Eagle Academy
Firesetter Intervention Program
FL Youth Challenge Academy
Florida Sheriffs Youth Ranches
Family Violence Intervention Program (FVIP)

Intensive Delinquency Diversion Services (IDDS)
Riviera Beach Neighborhood Accountability Board (NAB)
Youth Court

Education

Delray Vocational Charter School
Extended Hands Community Outreach
Jeff Industries
JOB CORPS
PACE School for Girls
Palm Beach Community College (PBCC)
Palm Beach Marine Institute (PBMI)
Seagull Academy for Independent Living (SAIL)
Workforce Alliance Youth Connections (WAYCONN)

Family Resources

Caridad Center
DePorres P.L.A.C.E.
Extended Hands Community Outreach
Families First
FL Kid Care
Neighbors Organized for Adequate Housing, Inc. (NOAH)
Palm Beach County Literacy Coalition
Prosperity Centers
Riviera Beach Justice Service Center
Vickers House
Westgate Justice Service Center

Independent Living

Coalition for Independent Living Options (CILO)
Crossroads
Kids @ Home

Place of Hope

The Haven

Transitions Home

Turtle Nest Village

Villages of Hope

Jobs

Jeff Industries

JOB CORPS

Palm Beach Community College (PBCC)

Workforce Alliance Youth Connections (WAYCONN)

Mentoring

Big Brothers, Big Sisters

Covenant Villages - Neighbors Organized for Adequate Housing (NOAH)

Flight 36

Get Real (Girl Scouts)

Knights of Pythagoras Mentoring Network

MODEL Mentoring

Transitions Mentoring

What About The Children's Hearts Foundation, Inc.(WATCH)

Young Men Stepping Up

Parenting

Families First

Knowledge Is Power

Neighbors Organized for Adequate Housing, Inc. (NOAH)

Parent-Child Center

Partnership for a Drug-Free Community

The Parent Project

Youth Services Bureau (YSB)

Pro-Social Activities & Organizations

ASPIRA

Beacon Centers

Boys & Girls Clubs

Cabana Colony Youth Center

Children of Purpose

Children's Coalition

Knights of Pythagoras Mentoring Network

Police Athletic League (P.A.L.)

Urban League

Urban Youth Impact

Youth Empowerment Center - Boynton Beach

Youth Empowerment Center - Riviera Beach

Youth Empowerment Center-Gaines Park

Youth Empowerment Center-Lake Worth

Youth Empowerment Center-Northwood

Substance Abuse

Alcoholics Anonymous (AA)

CARP

DAF

DATA

Face It

Narcotics Anonymous (NA)

National Community Corporation (NCC)

Healthy Beginnings

Easter Seals of Florida Early Steps

Eserch Youth and Family Center, Inc

Families First of Palm Beach County

Florida Department of Health/Palm Beach County Health Department

Breastfeeding and Nutrition Services

Dental Services.

Healthy Start Nurses

Guatemalan-Maya Center, Inc. (The)

Healthy Mothers/Healthy Babies Coalition of Palm Beach County, Inc

Centro de Bienestar Familiar

Healthy Families

Nurture the Future

Housing Partnership Mental Health Services

HUGS for Kids Healthy Families

Minority Development and Empowerment, Inc. Intensive Care Coordination

NOAH, Inc Healthy Families

Oakwood Center of the Palm Beaches Mental Health Services

Palm Beach County Community Health Alliance Healthy Beginnings/Navigator Services

Sickle Cell Foundation of Palm Beach County, Inc

Tomas Boiton Transportation Coordination

Early Care and Education

Arc (The)

Developmental Specialist (Special Needs)

Center for Family Services of PBC, Inc. (The)

Home Instruction for Preschool Youngsters/HIPPY

Parenting Smart Babies

Early Learning Coalition of Palm Beach County

Child Care Slots

Continue to Care Scholarship Initiative

Family Central, Inc.

QIS Coaching/Personnel Enhancements

QIS Quality Program Payments

Health Care District of PBC

Comprehensive Services

School Behavioral Health Initiative

The Primary Project

Lutheran Services Florida, Inc Match Funding

Palm Beach Board of County Commissioners

Early Head Start

Head Start Match

Palm Beach Community College Mentoring and Training Coordination

Palm Beach County Literacy Coalition, Inc. (The) Reach Out and Read Program

Quantum Foundation, Inc. Miller Early Childhood Initiative Anti-Bias Curriculum

Redlands Christian Migrant Association, Inc.

School District of Palm Beach County Certified Teachers

United Way of Palm Beach County

Early Childhood Cluster Initiative

Tiny Tikes High Scope Community Initiative

Family and Community- Afterschool Programs

Adopt-A-Family of the Palm Beaches, Inc. Project Grow

Arc (The) Leisure, Involvement for Everyone

ASPIRA of Florida, Inc. Middle School Leadership

Boca Raton Housing Authority Pearl City C.A.T.S

Boys and Girls Clubs of Palm Beach County, Inc. After-School Slots

Catholic Charities Diocese of Palm Beach, Inc.

Glades Kids Out-of-School Activity Center

Good to Grow

Pahokee Pals

Center for Youth Activities, Inc. (The)

City of Delray Beach Parks & Recreation Out of School Youth Recreation/Enrichment

City of Greenacres

Cool Zone

Greenacres C.A.R.E.S

City of Pahokee Recreation Department After-School Program

Community Child Care Center of Delray Beach, Inc. Family Resource Center

Florence Fuller Child Development Centers, Inc. School-Age Program

For the Children, Inc. Osbourne Community Afterschool

Guatemalan-Maya Center, Inc. (The)

Boynton Beach

Lake Worth

Jewish Community Center of the Greater Palm Beaches, Inc.

Comprehensive Inclusionary Special Needs Initiative

Latin American Immigrant and Refugee Organization, Inc. Children Building Their Future

Milagro Foundation, Inc. Milagro STARS

My Choice Community Development, Inc. Aspire

New Hope Charities, Inc. Hope for Young People

Prime Time of Palm Beach County, Inc. Program Overlays

St. George Center, Inc. Out-of-School Programming

Street Beat, Inc. Out-of-School Arts Program

Strive Toward Excellence, Inc. After--School Program

UCP of Palm Beach and Mid-Coast Counties, Inc. Specialized Afterschool Care

West Jupiter Community Group, Inc.

Elementary Program

Youth Program

YMCA of South Palm Beach County, Inc. Exceptional Child Afterschool and Camp

Family and Community - Beacon Centers

Children's Home Society of Florida, South Coastal Division

Beacon Center at Northmore Elementary

Beacon Center at West Gate Elementary

City of Delray Beach Beacon Center at Village Academy

For the Children, Inc. Beacon Center at Barton Elementary
Housing Partnership, Inc.

Beacon Center at Forest Park Elementary

Beacon Center at Pahokee Elementary

Beacon Center at Pioneer Elementary

Beacon Center at West Riviera Elementary

Mental Health Association of Palm Beach County, Inc.

Beacon Center at Lantana Elementary

Beacon Center at South Grade Elementary

Beacon Center at Washington Elementary

New Beginnings Community Development Center, Inc.

Beacon Center at JFK Middle School

Pleasant City Faith-Based Community Development Initiative, Inc.

Beacon Center at Pleasant City Elementary

Family and Community - Family Resource Centers

Lake Worth Resident Planning Group, Inc. Family Resource Center

Northwood Neighborhood Family Resource Center

Riviera Beach Family Resource Center, Inc. Family Empowerment Initiative

Family and Community - Countywide Family Services

211 Palm Beach/Treasure Coast, Inc

Aid to Victims of Domestic Abuse, Inc. Teen Intervention and Prevention

Arc (The) Family Services

Area Agency of Aging: Palm Beach Treasure Coast Foster Grandparent Program

Center for Family Services of Palm Beach County, Inc. (The) Family Therapy

Children's Home Society of Florida, South Coastal Division Focus on Promise

Compass, Inc. H.O.P.E

Father Flanagan's Girls & Boys Town, Inc.

Family-Centered Services (All TGAs)

Family Preservation Services (Countywide)

Hearts and Hope, Inc. Grief and Loss Collaborative

Latin American Immigrant & Refugee Organization, Inc.

Enhancing the Power of Latino Families (West Palm Beach)

Oakwood Center of the Palm Beaches, Inc. Family Solutions (Glades)

Palm Beach Board of County Commissioners Drowning Prevention

Palm Beach Education Commission Community Development Initiative

Resource Depot, Inc. Initiative

Toward A More Perfect Union

UCP of Palm Beach and Mid-Coast Counties, Inc. Respite Care

United Way of Palm Beach County Continuous Improvement Initiative

Family and Community - Youth and Family Mentoring

Children's Home Society of Florida, South Coastal Division

Transitions Mentoring Program

Fred & Gladys Alpert Jewish Family & Children's Service of Palm Beach County, Inc.

Mentoring 4 Kids

Housing Partnership, Inc. Center Mentors

HUGS for Kids Family Mentoring

Milagro Foundation, Inc. Milagro Mentoring Program

NOAH, Inc. Covenant Villas Youth Enrichment

Ruth Rales Jewish Family Service Community Mentoring Program

Family and Community - Healthy Choices

Planned Parenthood of Greater Miami, Palm Beach and the Treasure Coast

Adult Role Models - ARMS

Teen Time/Adolescent Life Skills

Teen Pregnancy Prevention Community Collaboration

Planned Parenthood of South Palm Beach and Broward Counties, Inc.

Teen Pregnancy Prevention Community Collaboration

United Way of Palm Beach County Palm Beach County Sylvester Consortium

Sources: 15th Judicial Circuit Resource Guide and
Children Services Council Directory of Funded Programs